

Item 9

Draft Capital Financial Plan 2013/14 - 2022/23

Further information on the Council's
Capital Financial Plan is available from:-

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Scottish Borders Council
Proposed Draft Capital Financial Plan 2013/14 - 2022/23

SUMMARY	OPERATIONAL PLAN			3 Year Total £000	STRATEGIC PLAN							10 Year Total £000
	2013/14	2014/15	2015/16		2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	
	£000	£000	£000		£000	£000	£000	£000	£000	£000	£000	
Engineering Infrastructure												
Roads, Bridges, Lighting & Transport	6,477	8,429	4,420	19,326	4,624	4,748	7,348	4,232	3,548	3,548	3,548	50,922
Flood & Coast Protection	3,230	827	656	4,713	1,700	1,600	421	600	800	504	100	10,438
Waste Management	540	1,155	1,013	2,708	434	978	456	198	83	831	200	5,888
Engineering & Infrastructure - Other	52	52	52	156	52	52	52	52	52	52	52	520
TOTAL ENGINEERING INFRASTRUCTURE	10,299	10,463	6,141	26,903	6,810	7,378	8,277	5,082	4,483	4,935	3,900	67,768
Land & Property												
School Estate	6,464	7,618	8,560	22,642	10,819	3,630	4,200	4,120	5,350	5,500	5,440	61,701
Community Services	350	310	1,210	1,870	365	940	330	330	330	330	330	4,825
Social Work	420	659	1,066	2,145	1,200	252	0	0	0	0	0	3,597
Corporate Property	165	375	150	690	150	0	0	0	0	0	0	840
Environment & Infrastructure - Property	400	205	205	810	100	100	100	100	250	250	50	1,760
Regeneration	2,977	1,286	902	5,165	973	593	103	168	63	0	0	7,065
Property & Asset Programme	1,000	1,000	1,000	3,000	1,165	1,365	1,365	1,465	1,465	1,475	1,515	12,815
TOTAL LAND & PROPERTY	11,776	11,453	13,093	36,322	14,772	6,880	6,098	6,183	7,458	7,555	7,335	92,603
Business Infrastructure												
Business Applications	191	150	87	428	307	595	595	240	345	595	240	3,345
Technical IT Infrastructure	1,893	5,120	5,333	12,346	1,080	780	780	1,135	1,030	780	1,135	19,066
TOTAL BUSINESS INFRASTRUCTURE	2,084	5,270	5,420	12,774	1,387	1,375	1,375	1,375	1,375	1,375	1,375	22,411
Fleet												
Plant & Vehicle Fund Replacement	0	0	0	0	0	0	0	0	0	0	0	0
Other Fleet	0	750	0	750	0	0	300	450	0	0	0	1,500
TOTAL FLEET	0	750	0	750	0	0	300	450	0	0	0	1,500
Other												
Emergency & Unplanned Schemes	300	300	300	900	300	300	300	300	400	400	400	3,300
Private Sector Housing Grant	340	340	340	1,020	340	340	375	375	375	375	375	3,575
TOTAL OTHER	640	640	640	1,920	640	640	675	675	775	775	775	6,875
Total Capital Plan	24,799	28,576	25,294	78,669	23,609	16,273	16,725	13,765	14,091	14,640	13,385	191,157

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Engineering Infrastructure	OPERATIONAL PLAN			3 Year Total £000	STRATEGIC PLAN							10 Year Total £000
	2013/14 £000	2014/15 £000	2015/16 £000		2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	
Roads, Bridges, Lighting & Transport												
Galashiels Developments												
Inner Relief Road 3	5	0	0	5	0	0	0	0	0	0	0	5
Inner Relief Road 4	120	0	0	120	0	0	0	0	0	0	0	120
Inner Relief Road 5 - Streetscape/ Gala Regeneration	50	10	15	75	276	200	0	0	0	0	0	551
Transport Interchange	2,228	4,591	57	6,876	0	0	0	0	0	0	0	6,876
Galashiels Developments Programme	2,403	4,601	72	7,076	276	200	0	0	0	0	0	7,552
A72 Dirtpot Corner - Road Re-alignment	0	0	0	0	0	200	3,000	184	0	0	0	3,384
Strategic Route Improvements Schemes	2,403	4,601	72	7,076	276	400	3,000	184	0	0	0	10,936
Roads (including RAMP, CCTV & Winter Damage)	2,180	2,030	2,560	6,770	2,560	2,560	2,560	2,760	2,760	2,760	2,760	25,490
Bridges Asset Management Plan	550	400	400	1,350	400	400	400	400	400	400	400	4,150
Lighting Asset Management Plan	300	300	200	800	200	200	200	200	200	200	200	2,200
Energy Efficient Street Lighting	0	500	1,000	1,500	1,000	1,000	1,000	500	0	0	0	5,000
Accident Investigation Prevention Schemes	50	50	50	150	50	50	50	50	50	50	50	500
Cycling, Walking & Safer Streets	121	178	138	437	138	138	138	138	138	138	138	1,403
Railway Black Path	80	370	0	450	0	0	0	0	0	0	0	450
Kelso Town Traffic Mgt Scheme	793	0	0	793	0	0	0	0	0	0	0	793
Other Roads, Bridges, Lighting & Transport	4,074	3,828	4,348	12,250	4,348	4,348	4,348	4,048	3,548	3,548	3,548	39,986
Total Roads, Bridges, Lighting & Transport	6,477	8,429	4,420	19,326	4,624	4,748	7,348	4,232	3,548	3,548	3,548	50,922

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Engineering Infrastructure	OPERATIONAL PLAN			3 Year Total £000	STRATEGIC PLAN							10 Year Total £000
	2013/14 £000	2014/15 £000	2015/16 £000		2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	
Flood & Coast Protection												
Galashiels Flood Protection	2,730	333	0	3,063	0	0	0	0	0	0	0	3,063
Selkirk Flood Protection	300	44	100	444	1,500	1,500	321	0	0	0	0	3,765
Hawick Flood Protection	50	200	206	456	100	0	0	500	700	404	0	2,160
Skiprunning Burn Works, Jedburgh	50	150	250	450	0	0	0	0	0	0	0	450
Flood Protection Works, Efficiency and Emergency Measures	100	100	100	300	100	100	100	100	100	100	100	1,000
Total Flood & Coast Protection	3,230	827	656	4,713	1,700	1,600	421	600	800	504	100	10,438
Waste Management												
Management of Closed Landfill Sites - Dunion	39	100	0	139	0	0	0	0	0	0	0	139
Waste Treatment Facility	106	902	27	1,035	0	0	0	0	0	0	0	1,035
Wheeled Bins	32	32	32	96	32	33	34	35	35	36	37	338
Food Waste & Glass Collections	0	3	10	13	13	13	14	13	13	14	13	106
Easter Langlee Leachate Management	62	30	70	162	216	932	100	0	0	0	0	1,410
Easter Langlee Cell 3 Leachate Pumping System	0	30	0	30	0	0	0	0	0	0	0	30
Improve Skip Infrastructure - Community Recycling Centres	100	0	70	170	0	0	150	0	0	0	0	320
Community Recycling Centres - Enhancements	57	0	0	57	0	0	48	0	0	0	0	105
Waste Transfer Station Health and Safety Works	19	18	18	55	18	0	0	0	0	0	0	73
Telemetry Systems - Old Landfill Sites	0	0	0	0	0	0	10	0	0	0	0	10
Easter Langlee Cell Provision	125	40	786	951	155	0	100	150	35	781	150	2,322
Total Waste Management	540	1,155	1,013	2,708	434	978	456	198	83	831	200	5,888
Engineering & Infrastructure - Other												
Contaminated Land	52	52	52	156	52	52	52	52	52	52	52	520
Total E&I - Other	52	52	52	156	52	52	52	52	52	52	52	520
TOTAL ENGINEERING INFRASTRUCTURE	10,299	10,463	6,141	26,903	6,810	7,378	8,277	5,082	4,483	4,935	3,900	67,768

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Land & Property	OPERATIONAL PLAN			3 Year Total £000	STRATEGIC PLAN							10 Year Total £000	
	2013/14 £000	2014/15 £000	2015/16 £000		2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000		
School Estate													
West Linton PS	1,200	30	0	1,230	0	0	0	0	0	0	0	0	1,230
Duns PS Relocation inc. Locality Support Centre	465	3,025	2,755	6,245	667	0	0	0	0	0	0	0	6,912
School Health & Safety Projects	185	285	385	855	400	400	400	400	400	400	400	400	3,655
School Refurbishment & Capacity Projects	100	280	200	580	500	3,030	3,600	1,520	1,750	1,900	1,840	0	14,720
Peebles HS Sports Facilities	4,294	12	0	4,306	0	0	0	0	0	0	0	0	4,306
Galashiels Schools Provision	0	0	0	0	0	0	0	2,000	3,000	3,000	3,000	0	11,000
Kelso HS	120	3,986	5,220	9,326	9,252	0	0	0	0	0	0	0	18,578
School Kitchen Improvements Programme	100	0	0	100	0	200	200	200	200	200	200	0	1,300
Total School Estate	6,464	7,618	8,560	22,642	10,819	3,630	4,200	4,120	5,350	5,500	5,440	0	61,701
Community Services													
Lauder Pavilion/Park	10	0	0	10	0	0	0	0	0	0	0	0	10
Sports Trusts - Plant & Services	290	290	290	870	290	290	290	290	290	290	290	290	2,900
Jim Clark Motor Museum Relocation	0	20	0	20	35	610	0	0	0	0	0	0	665
Community Asset Transfer	0	0	20	20	40	40	40	40	40	40	40	40	300
Sir Walter Scott's Courtroom H & S	25	0	0	25	0	0	0	0	0	0	0	0	25
Sir Walter Scott's Courtroom Interpretation	25	0	0	25	0	0	0	0	0	0	0	0	25
Selkirk Synthetic Pitch	0	0	900	900	0	0	0	0	0	0	0	0	900
Total Community Services	350	310	1,210	1,870	365	940	330	330	330	330	330	0	4,825

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Social Work												
TOPS - Residential Care Home Upgrade	275	294	271	840	0	0	0	0	0	0	0	840
TOPS - Telecare	75	50	75	200	0	0	0	0	0	0	0	200
Complex Needs - Central Education Base	0	165	700	865	700	0	0	0	0	0	0	1,565
Locality Working	0	0	20	20	0	0	0	0	0	0	0	20
Learning Disability Day Services	20	0	0	20	0	0	0	0	0	0	0	20
Social, Emotional and Behavioural and Needs Facilities	0	150	0	150	500	252	0	0	0	0	0	902
Falls Prevention in Older Peoples' Homes	50	0	0	50	0	0	0	0	0	0	0	50
Total Social Work	420	659	1,066	2,145	1,200	252	0	0	0	0	0	3,597
Corporate Property												
Work Style Transformation/Office Accommodation	75	75	150	300	150	0	0	0	0	0	0	450
HQ Main Office Block	90	300	0	390	0	0	0	0	0	0	0	390
Total Corporate Property	165	375	150	690	150	0	0	0	0	0	0	840
Environment & Infrastructure - Property												
Play Facilities	50	50	50	150	50	50	50	50	50	50	50	500
Cemetery Land Acquisition & Development	200	100	100	400	0	0	0	0	0	0	0	400
Haylodge Park, Peebles	100	0	0	100	0	0	0	0	0	0	0	100
Drainage in Parks and Open Spaces	50	55	55	160	50	50	50	50	200	200	0	760
Total Environment & Infrastructure - Property	400	205	205	810	100	100	100	100	250	250	50	1,760

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	2013/14 £000	2014/15 £000	2015/16 £000		2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	
Regeneration												
LUPS Strategic Business Land	1,391	20	0	1,411	0	0	0	0	0	0	0	1,411
Kelso Townscape Heritage Initiative	774	0	0	774	0	0	0	0	0	0	0	774
Sunnybrae, Walkerburn	152	0	0	152	0	0	0	0	0	0	0	152
Hawick 500Yr Commemorative Statue	40	0	0	40	0	0	0	0	0	0	0	40
Selkirk Town Centre Regeneration Project	0	0	0	0	50	400	0	0	0	0	0	450
Newtown St Boswells Village Centre Regeneration	0	0	0	0	23	43	103	168	63	0	0	400
Bongate Mill Ind Area, Jedburgh - Phase 1 Regeneration	0	86	2	88	0	0	0	0	0	0	0	88
Demolition & Site Preparation	220	280	0	500	0	0	0	0	0	0	0	500
Wilton Lodge Park	400	900	900	2,200	900	150	0	0	0	0	0	3,250
Total Regeneration	2,977	1,286	902	5,165	973	593	103	168	63	0	0	7,065
Property & Asset Programme												
Structural / H&S Works	300	300	300	900	465	465	465	465	465	465	465	4,155
Asbestos Management	100	100	100	300	100	100	100	100	100	100	100	1,000
Building Fabric Upgrades	150	150	150	450	150	350	350	450	450	460	500	3,160
Carbon Reduction Measures	120	120	120	360	120	120	120	120	120	120	120	1,200
Electrical Safety Works	120	120	120	360	120	120	120	120	120	120	120	1,200
Fixed Assets	20	20	20	60	20	20	20	20	20	20	20	200
Heating System Replacement	100	100	100	300	100	100	100	100	100	100	100	1,000
Legionella management	30	30	30	90	30	30	30	30	30	30	30	300
Thermally Efficient Roof Installation	30	30	30	90	30	30	30	30	30	30	30	300
Thermally Efficient Window Installation	30	30	30	90	30	30	30	30	30	30	30	300
Total Property & Asset Programme	1,000	1,000	1,000	3,000	1,165	1,365	1,365	1,465	1,465	1,475	1,515	12,815
TOTAL LAND & PROPERTY	11,776	11,453	13,093	36,322	14,772	6,880	6,098	6,183	7,458	7,555	7,335	92,603

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Business Infrastructure	OPERATIONAL PLAN			3 Year Total £000	STRATEGIC PLAN							10 Year Total £000
	2013/14 £000	2014/15 £000	2015/16 £000		2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	
Business Applications												
E-Procurement/Corporate Financial Systems	12	0	0	12	0	0	0	0	0	0	0	12
Business Systems - Social Work - Homecare & Financial	70	70	12	152	12	0	0	0	0	0	0	164
Business Systems Development	79	50	50	179	50	50	50	50	50	50	50	529
Minor IT Projects	30	30	25	85	50	50	50	50	50	50	50	435
Corporate Applications Suite (CAS)	0	0	0	0	195	495	495	140	245	495	140	2,205
Total Business Applications	191	150	87	428	307	595	595	240	345	595	240	3,345
Technical IT Infrastructure												
Corporate PC Replacement	350	350	350	1,050	350	350	350	350	350	350	350	3,500
IT Disaster Recovery Programme	50	50	50	150	50	50	50	50	50	50	50	500
Unified Communications	0	0	0	0	250	0	0	0	250	0	0	500
Infrastructure & Microsoft Refresh	7	0	350	357	50	0	0	355	0	0	355	1,117
Curricular Networks Replacement	917	462	383	1,762	380	380	380	380	380	380	380	4,422
Print Strategy	137	0	0	137	0	0	0	0	0	0	0	137
Financial Systems Infrastructure Development	30	30	0	60	0	0	0	0	0	0	0	60
Next Generation Broadband (BDUK)	0	4,200	4,200	8,400	0	0	0	0	0	0	0	8,400
Triple Wi-Fi Provision	280	0	0	280	0	0	0	0	0	0	0	280
Sharepoint Document Management	45	0	0	45	0	0	0	0	0	0	0	45
Additional Server Storage for Data Growth	23	8	0	31	0	0	0	0	0	0	0	31
Unaltering Power Supply Replacement	0	20	0	20	0	0	0	0	0	0	0	20
HQ Server Replacements	12	0	0	12	0	0	0	0	0	0	0	12
Network Rationalisation	42	0	0	42	0	0	0	0	0	0	0	42
Total Technical IT Infrastructure	1,893	5,120	5,333	12,346	1,080	780	780	1,135	1,030	780	1,135	19,066
TOTAL BUSINESS INFRASTRUCTURE	2,084	5,270	5,420	12,774	1,387	1,375	1,375	1,375	1,375	1,375	1,375	22,411

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Fleet	OPERATIONAL PLAN			3 Year Total £000	STRATEGIC PLAN							10 Year Total £000	
	2013/14 £000	2014/15 £000	2015/16 £000		2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000		
Fleet													
Plant & Vehicle Replacement				0									0
Other Fleet	0	750	0	750	0	0	300	450	0	0	0		1,500
Total Fleet	0	750	0	750	0	0	300	450	0	0	0		1,500
Other													
Biddable Allocations													
Emergency & Unplanned Schemes	300	300	300	900	300	300	300	300	400	400	400		3,300
Private Sector Housing Grant													
Private Sector Housing Grant - Adaptations	340	340	340	1,020	340	340	375	375	375	375	375		3,575
TOTAL OTHER	640	640	640	1,920	640	640	675	675	775	775	775		6,875

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Estimated Funding	OPERATIONAL PLAN			3 Year Total £000	STRATEGIC PLAN							10 Year Total £000
	2013/14 £000	2014/15 £000	2015/16 £000		2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	
Capital Fund/Capital Receipts	830	2,427	1,921	5,178	760	2,630	1,000	0	0	0	0	9,568
CFCR	0	0	450	450	0	0	0	0	0	0	0	450
Developer Contributions	100	100	100	300	100	100	100	100	100	100	100	1,000
General Capital Grant from Scottish Govt.	8,783	13,433	11,500	33,716	10,000	10,000	10,000	10,000	10,000	10,000	10,000	103,716
Specific Capital Grants from Scottish Govt.	2,305	443	5,358	8,106	4,818	138	138	138	138	138	138	13,752
Other Grants and Contributions	2,410	4,992	1,170	8,572	743	171	139	62	40	0	0	9,727
Plant & Vehicle Replacement Fund	0	0	0	0	0	0	0	0	0	0	0	0
Borrowing	10,371	7,181	4,795	22,347	7,188	3,234	5,348	3,465	3,813	4,402	3,147	52,944
Total Estimated Funding	24,799	28,576	25,294	78,669	23,609	16,273	16,725	13,765	14,091	14,640	13,385	191,157